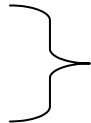


Annexure 1: Reforms Milestones and Timelines for AMRUT Cities

S.No	Type	Milestones	Implementation timeline
1	E-Governance	<p>Digital ULBs</p> <ol style="list-style-type: none"> 1. Creation of ULB website. 2. Publication of e-newsletter. <p>Digital India Initiatives</p> <ol style="list-style-type: none"> 3. Support Digital India (ducting to be done on PPP mode or by the ULB itself). <p>Coverage with E-MAAS (from the date of hosting the software)</p> <ul style="list-style-type: none"> • Registration of Birth, Death and Marriage, • Water & Sewerage Charges, • Grievance Redressal, • Property Tax, • Advertisement tax, • Issuance of Licenses, • Building Permissions, • Mutations, • Payroll, • Pension, • e-procurement, • Personnel Staff management and • Project management. 	<p>6 months</p> <p>6 months</p> <p>6 months</p> <p>24 months</p> <p>36 months</p>
2	Constitution and professionalization of municipal cadre	<ol style="list-style-type: none"> 1. Establishment of municipal cadre. 2. Cadre linked training. 3. Policy for engagement of interns in ULBs and implementation. 4. The State will prepare a Policy for Right-sizing the number of municipal functionaries depending on, say, population of the ULB, generation of internal resources and expenditure on salaries. 	<p>24 months</p> <p>24 months</p> <p>12 months</p> <p>36 months</p>

S.No	Type	Milestones	Implementation timeline
3	Augmenting double entry accounting	<ol style="list-style-type: none"> 1. Complete migration to double entry accounting system and obtaining an audit certificate to the effect from FY2012-13 onwards. 2. Appointment of internal auditor. 3. Publication of annual financial statement on website. 	<p>12 months</p> <p>24 months Every year</p>
4	Urban Planning and City level Plans	<ol style="list-style-type: none"> 1. Preparation of Master Plan using GIS. 2. Preparation of Service Level Improvement Plans (SLIP), State Annual Action Plans (SAAP). 3. Establish Urban Development Authorities. 4. Make action plan to progressively increase Green cover in cities to 15% in 5 years. 5. Develop at least one Children Park every year in AMRUT cities. 6. Establish a system for maintaining of parks, playground and recreational areas relying on People Public Private Partnership (PPPP) model. 7. Make a State level policy to implement the parameters given in National Mission for Sustainable Habitat. 	<p>48 months 6 months</p> <p>36 months 6 months</p> <p>Every Year</p> <p>12 months</p> <p>24 months</p>
5	Devolution of funds and functions	<ol style="list-style-type: none"> 1. Ensure transfer of 14th FC devolution to ULBs. 2. Appointment of State Finance Commission (SFC) and making decisions. 3. Implementation of SFC recommendations within timeline. 4. Transfer of all 18 functions to ULBs. 	<p>6 months 12 months</p> <p>18 months 12 months</p>
6	Review of Building by-laws	<ol style="list-style-type: none"> 1. Revision of building bye laws periodically. 2. State to formulate a policy and action plan for having a solar roof top in all buildings having an area greater than 500 square meters and all public buildings. 3. State to formulate a policy and action plan for having Rain water harvesting structures in all commercial, public buildings and new buildings on plots of 300 sq. meters and above. 	<p>12 months 12–24 months</p> <p>12–24 months</p>

S.No	Type	Milestones	Implementation timeline
		4. Create single window clearance for all approvals to give building permissions.	12 months
7	Set-up financial intermediary at state level	1. Establish and operationalize financial intermediary- pool finance, access external funds, float municipal bonds.	12-18 months
8(a)	Municipal tax and fees improvement	<ol style="list-style-type: none"> 1. Atleast 90% coverage, 2. Atleast 90% collection, 3. Make a policy to, periodically revise property tax, levy charges and other fees, 4. Post Demand Collection Book (DCB) of tax details on the website, 5. Achieve full potential of advertisement revenue by making a policy for destination specific potential having dynamic pricing module. 	12 months
8(b)	Improvement in levy and collection of user charges	<ol style="list-style-type: none"> 1. Adopt a policy on user charges for individual and institutional assessments in which a differential rate is charged for water use and adequate safeguards are included to take care of the interests of the vulnerable, 2. Make action plan to reduce water losses to less than 20 % and publish on the website, 3. Separate accounts for user charges, 4. Atleast 90% billing 5. Atleast 90% collection. 	12 months
9	Credit Rating	1. Complete the credit ratings of the ULBs	18 months
10	Energy and Water audit	1. Energy (Street lights) and Water Audit (including non-revenue water or losses audit),	12 months
		2. Making STPs and WTPs more energy efficient,	12 months

S.No	Type	Milestones	Implementation timeline
		3. Optimize energy consumption in street lights by using energy efficient lights and increasing reliance on renewable energy, 4. Give incentives for green buildings (e.g. rebate in property tax or charges connected to building permission/development charges)	24 months
11	Swachh Bharat Mission	1. Elimination of open defecation, 2. Waste Collection (100%), 3. Transportation of Waste (100%). 4. Scientific Disposal (100%). 	36 months